



# TIRF & CAA Driven to Distraction Conference March 1, 2012

## ***Distraacted Driving***

Paul Greco

*Director , Corporate EHS Canada*

# Agenda

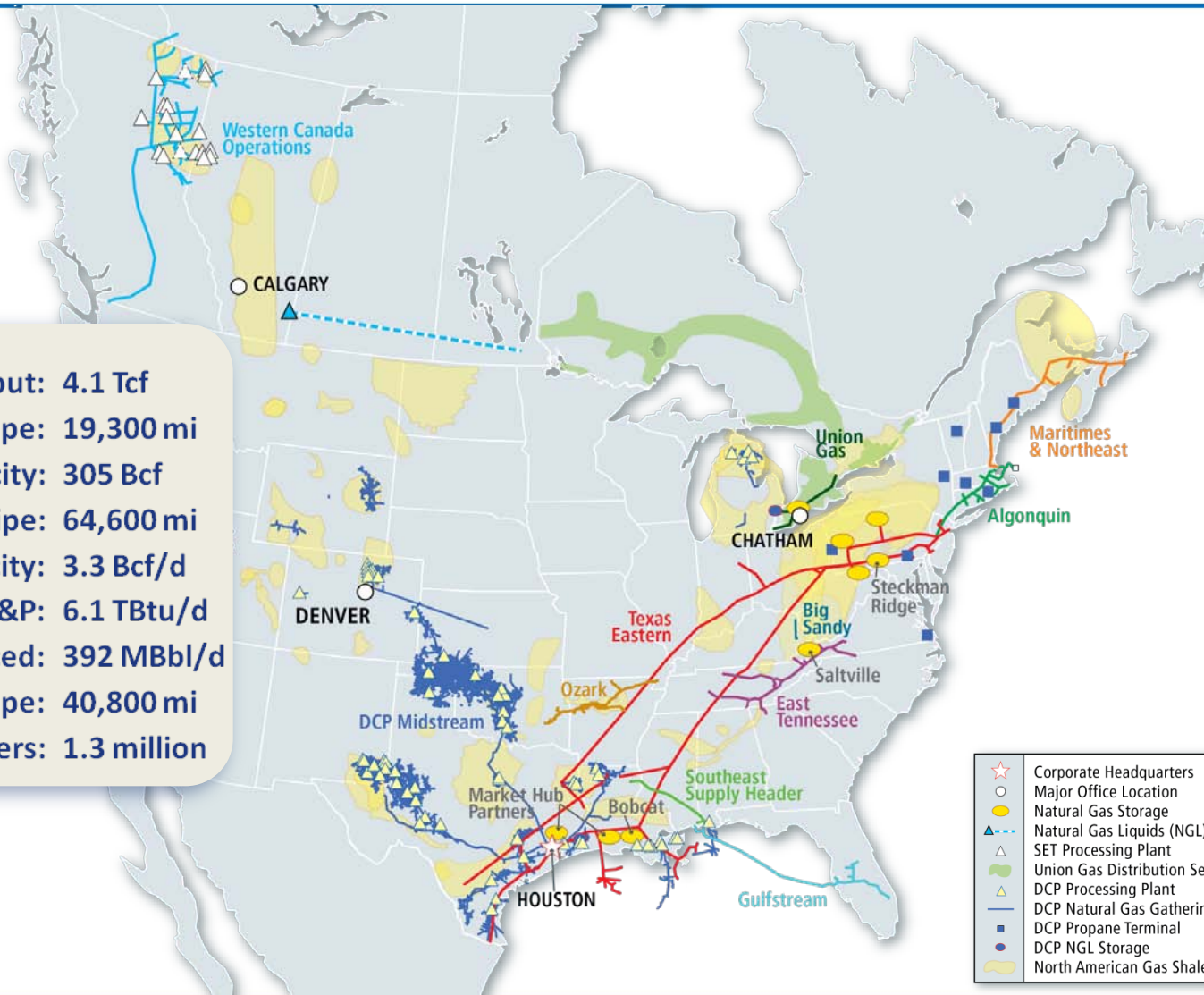
- Spectra Energy – who we are
- Leadership Commitment
- Safe Driving Culture
- Policy and Programs

# Areas of Natural Gas Expertise

- Transportation and Storage
  - 19,300 miles of transmission pipeline
  - 305 Bcf of depleted reservoir and salt caverns
- Natural Gas Gathering and Processing
  - SET Western Canadian Operations
  - DCP Midstream
- Distribution
  - Union Gas
- Number of Employees
  - Approx 5,400

# Our Diverse Portfolio of Assets

**2010 Pipeline Throughput: 4.1 Tcf**  
**Transmission Pipe: 19,300 mi**  
**Storage Capacity: 305 Bcf**  
**Gathering Pipe: 64,600 mi**  
**SE Gas Processing Capacity: 3.3 Bcf/d**  
**DCP 3Q11 G&P: 6.1 TBtu/d**  
**DCP 3Q11 NGLs produced: 392 MBbl/d**  
**Distribution Pipe: 40,800 mi**  
**Retail Customers: 1.3 million**



Strategy without tactics is the slowest route to victory.

Tactics without strategy is the noise before defeat.

*Sun Tzŭ c. 490 BC, Chinese strategist*

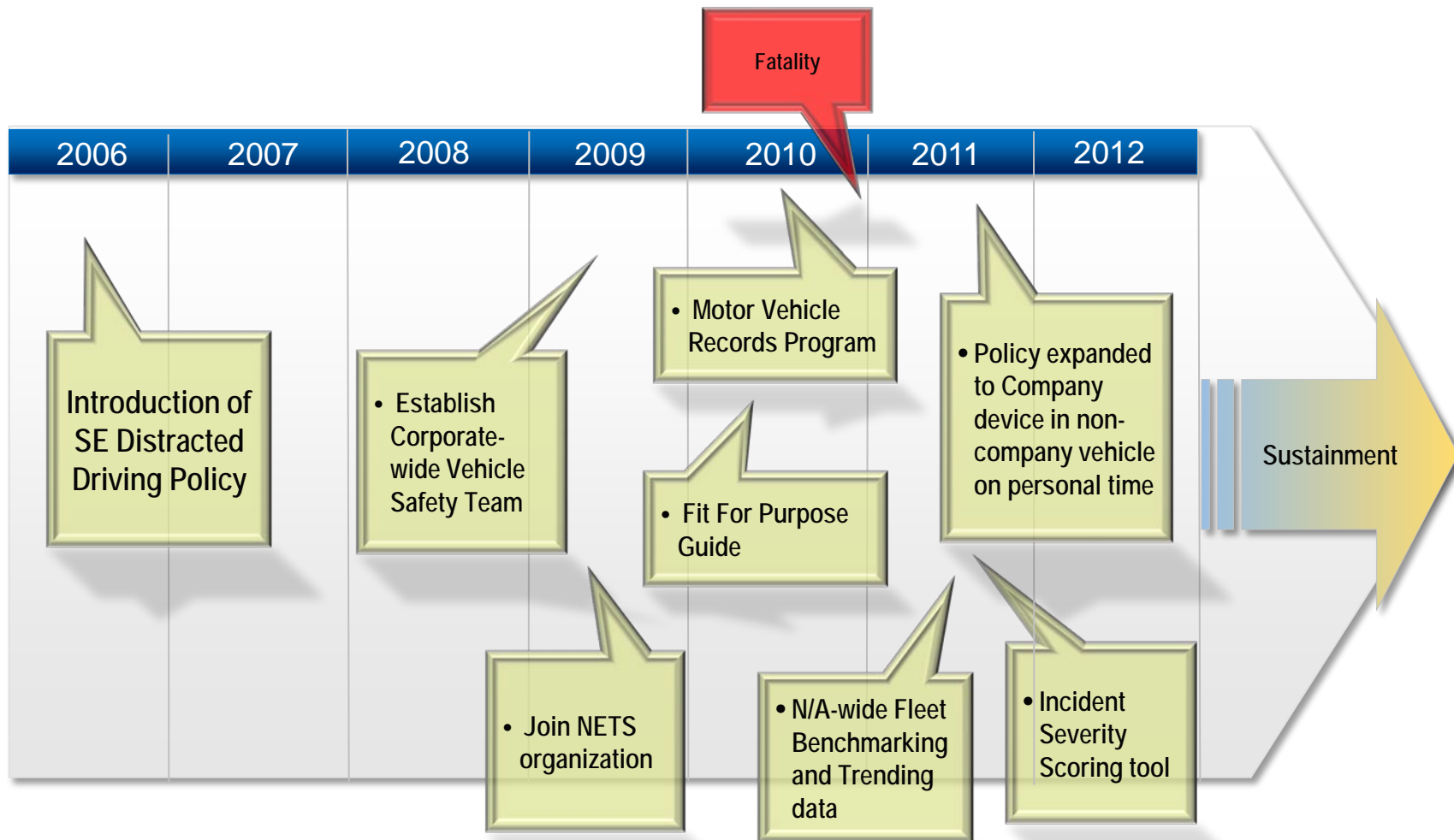
# Safety Culture



Ingredients = Policies & Programs

Stock = Culture

# Driving Safety Timeline



# Q&A

**SE**  
**LISTED**  
**NYSE**

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